**ISSUE DATE: FEBRUARY 2013** 



### **How to Hire the Wrong Person Every Time**

- 1. You only recruit when have an immediate need, so you don't have a list of pre-screened candidates to call. Now you're in "desperation hiring mode" pressured to hire the first warm body that walks in the door.
- 2. Your recruiting ads attract people who are looking for a job any job rather than people who really want to do the job you have to offer.
- 3. You haven't identified the particular Capacities (mental and physical), Attitudes, Personality traits, and Skills (CAPS) needed to be successful on the job. (You can't hit the target unless you know what it looks like.)
- 4. You don't ask your employees, vendors, business networks, family, and friends if they know of anyone who would be a good fit for the job. (Referrals are the #1, best source of new employees.)
- 5. You don't prescreen applicants by phone to ensure they meet your minimum hiring requirements. (Reliable transportation, willing to work the hours needed for what you are willing to pay, etc.) This is a guaranteed way to spend wasted time in interviews with unsuitable applicants.
- 6. You don't test applicants for the needed CAPS; you just take their word that they will be able to do the job or just assume they can do it well because they did it somewhere else before.
- 7. During interviews, you rely on gut instinct so, naturally, if you "like" an applicant, you look for reasons to hire them and, if you don't "like" them, you look for reasons not to hire them. This way you get to be right (but you also often hire the wrong person for the job.)
- 8. You tell applicants all about the job and what the ideal candidate looks like before you find out who they are and what they can do.
- 9. You don't plan for the interview. You just wing it and the inevitable result is that you hire the person with the best presentation skills rather than the person who is the best fit for the job.
- 10. You don't check references because you just assume that none of these people will tell you anything useful.

There you have it. The formula for frustration and failure. When the new hire doesn't work out, you can go out and do it this way all over again OR you can reverse engineer the process and Hire Tough so you can Manage Easy.



# Need a Competitive Advantage?

November 27, 2012 Hi Mel, Just wanted to say thanks for all of the help your books and sessions at the **Regis convention have** given us! We are about to complete our 3rd consecutive month of greater than 18% sales growth and I know we owe a lot of that growth to putting your ideas to work for us several years ago and coninuing to use them. Thanks for everything! Adam Crews, President, **Cost Cutters & Supercuts of** Mid-Missouri



## The Hiring Store and More...

Whether you're looking for (1) hiring forms and tests, (2) best practice information and tools you can put to immediate use, or (3) indepth, step-by-step information on how to create a complete hiring system, you'll find it in *The Hiring Store*.



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